## High-Performance Teams

Core Protocols for Psych Safety and El

Richard Kasperowski | Certified Agile Team Building™







Richard Kasperowski

#### Certified Agile Team Building™

- High-Performance Team Building™
- · Agile & Scrum Foundations
- · Agile Product Owner Skills
- · Agile Technical Skills
- · Agile Team Building Trainer Certification







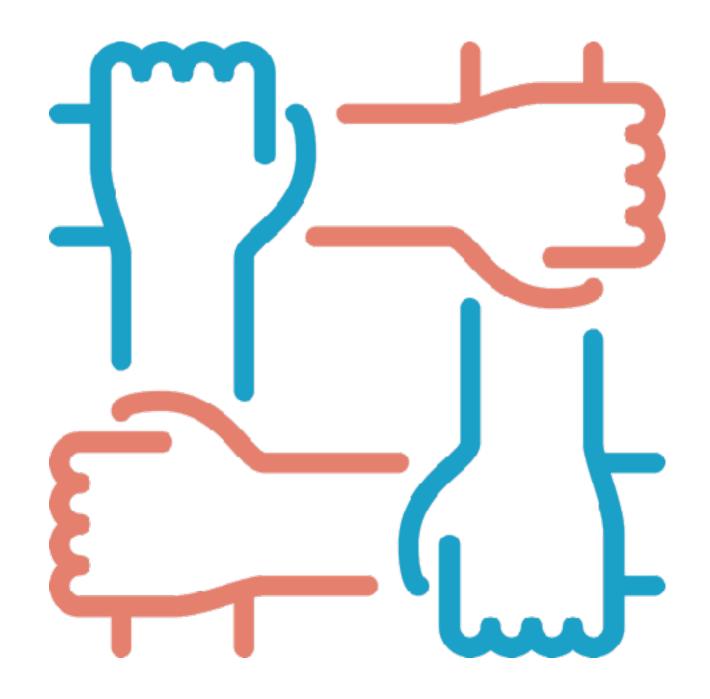








### What is the best team you were ever on?







### The best team of your life in one word

safe cohesive empathetuc unity



#### Do you want more of that?

- Science & research on high-performance teams
- Practical guide to the elements of great teams
- Practice a subset of CoreProtocols
- Fun activities!



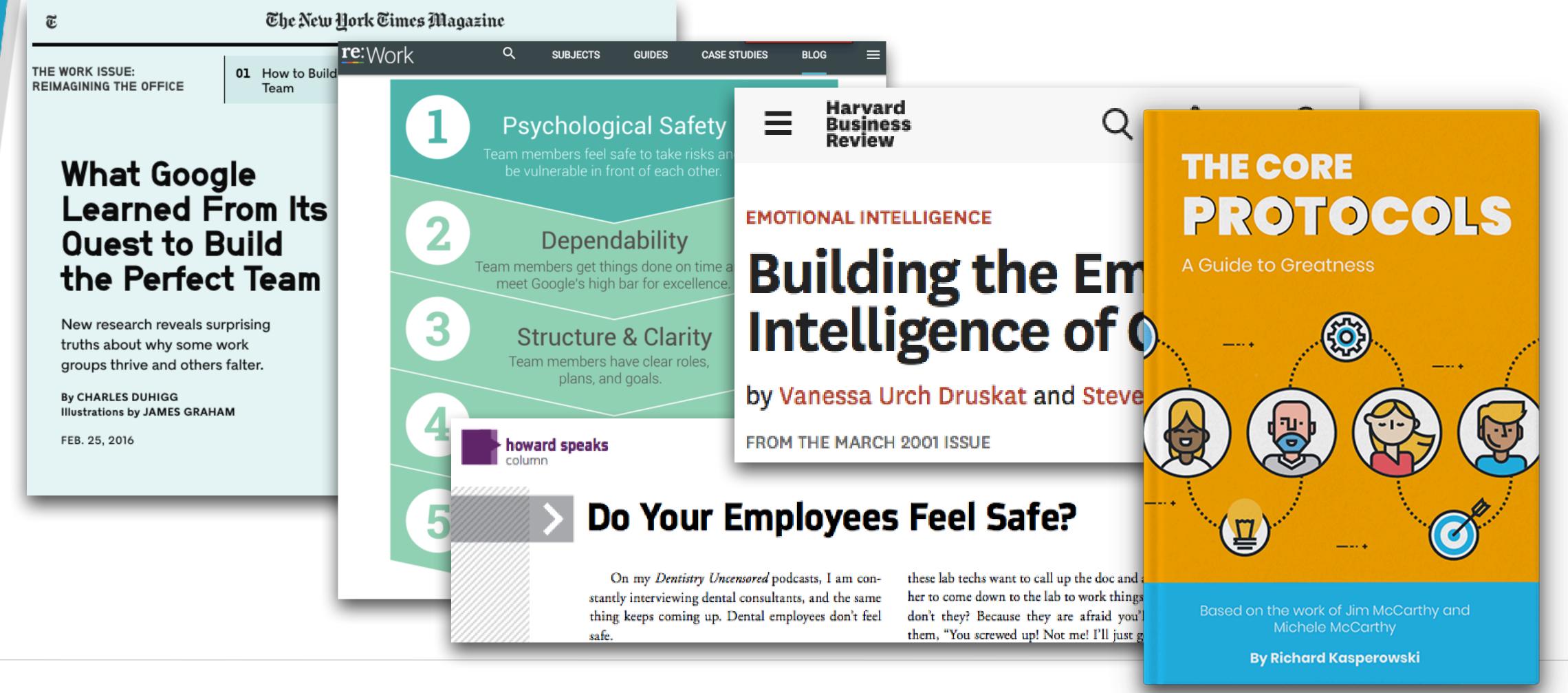


### Science & Research

Practical Skills

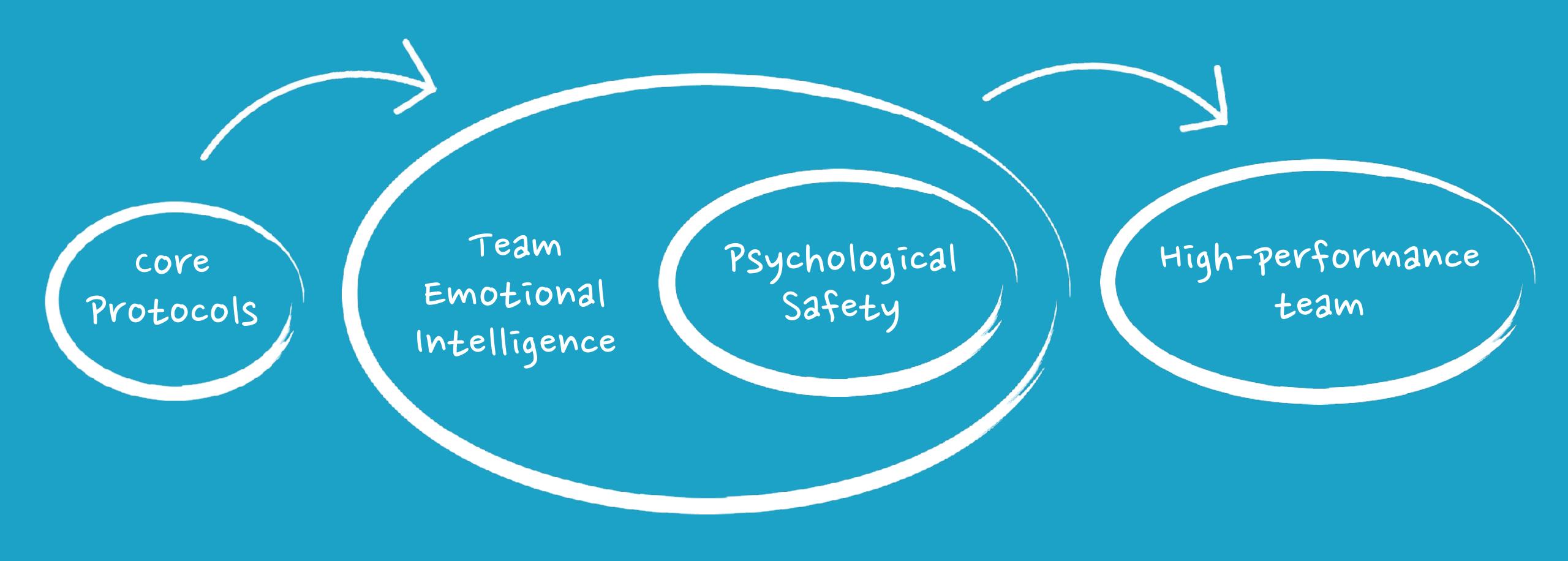
High-Performance for Your Teams

## Core Protocols for TEI & Psych Safety









### Science & Research

### Practical Skills

High-Performance for Your Teams

#### Positive Bias

- Non-negativity
- No negation
- Pretend



Positive Bias



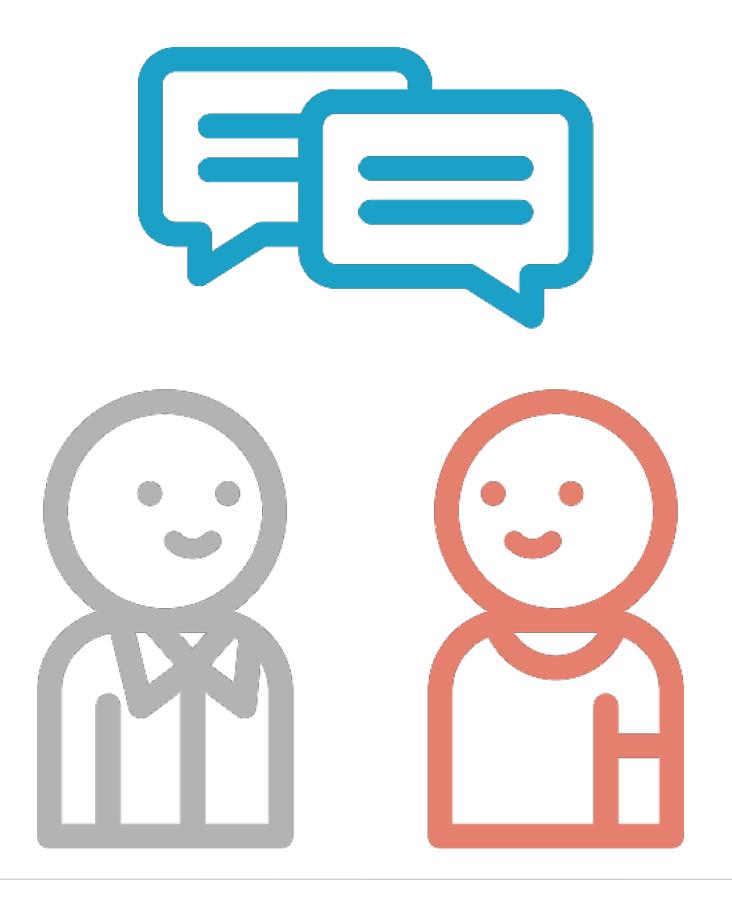


### Try it: Yes, but ...

✓ With a partner, make a plan for lunch tomorrow.

(60 seconds) **00:01:00** Yes, but ...

(60 seconds) **00:01:00** Yes, and ...







#### Freedom



Why: Basis of great culture

How

✓ The Core Commitments (kspr.co/corecommitments)

Pass (Unpass)

(kspr.co/pass)

Check Out

(kspr.co/co)









#### Self-awareness



- Why: A great self is atomic unit of a great team
- How
  - Check In (kspr.co/ci)
  - Ask For Help (kspr.co/help)
  - V Personal Alignment (kspr.co/pa)









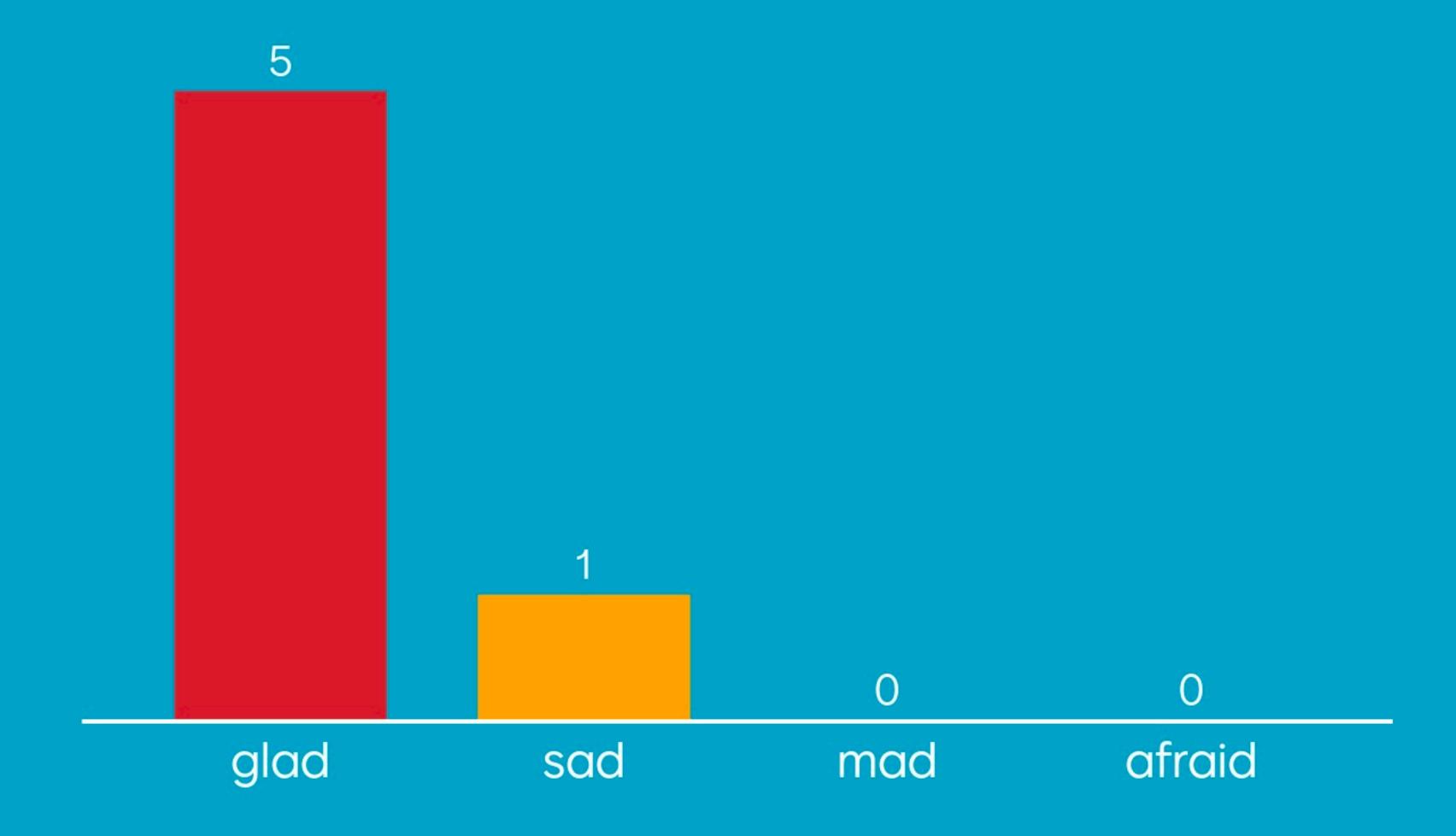
1 feel

GLAD, SAD, MAD, AFRAID

Describe to yourself why you feel that way.



## I feel \_\_\_\_.





### Try it: Check In

#### SPEAKER SAYS,

- 1. "I feel [one or more of GLAD, SAD, MAD, AFRAID]."
- 2. Speaker may add a brief explanation.
- 3. Speaker may say, "I pass."
- 4. "I'm in."

#### LISTENERS RESPOND,

· "Welcome."

\*Groups of 2, 2 minutes

00:02:00







#### Iwant

What's blocking you from what you want? \_\_\_\_

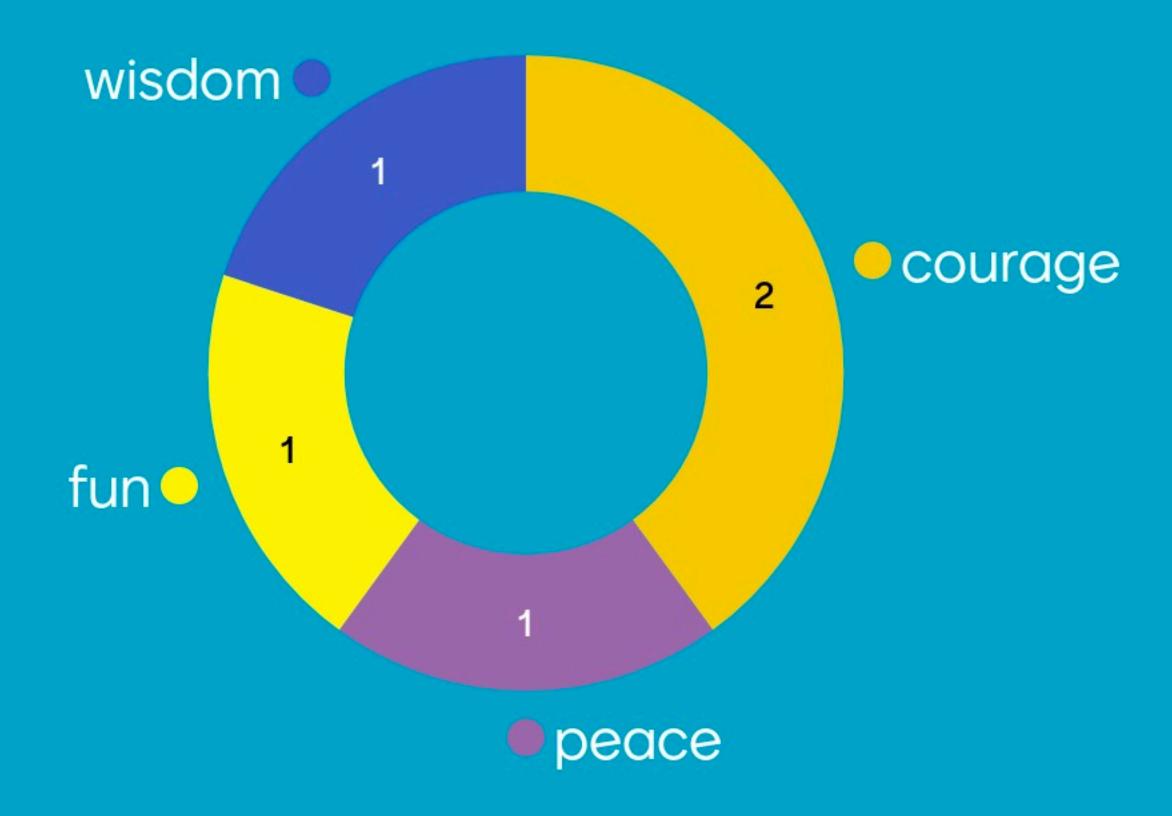
Iwant

- · Self-awareness\*
- · Integrity
- · courage
- · Passion
- · Peace

- Presence
- · Self-care
- Fun
- · Wisdom
- · Health

This is your "Personal Alignment".

## l want \_\_\_\_\_.





#### Connection

Why: Connect great people into a great team, totally cohesive and support each other toward a shared goal

How

Check In (kspr.co/ci)

Ask For Help (kspr.co/help)

Personal Alignment (kspr.co/pa)

Intention Check (kspr.co/intention)

Investigate (kspr.co/investigate)











I'm curious.

Will you tell me more about \_\_\_\_\_

## Investigate: Example Questions

- What is your Personal Alignment?
- What is the most important thing that you want?
- What does \_\_\_\_\_ mean to you?
- What is blocking you (from thing-you want)?

- What will you do to practice your Personal Alignment?
- How will I be able to observe that you've been practicing your Personal Alignment?
- ✓ Is there anything else about ?
- What would you like to have happen?





## Try it: Investigate

- Ask open questions to learn about your partner's Personal Alignment.
- W Be curious. Avoid leading questions. Don't push help on your partner.
- Try opening with a question like, "What do you want?", "What is the most important thing in the world to you?", or "What is your Personal Alignment?"

\*Same group of 2, 2 minutes **00:02:00** 



#### Love

Friendship

```
# Use this script to build and maintain an awesome team.
     # Greatness Guild
                 IAmIn@greatnessguild.org
     # email
     # twitter
                @greatnessguild #awesometeams
                 www.greatnessguild.org
     # web
10
11
12
     # Positive bias
     export POSITIVE_BIAS=true
14
     # Freedom
     export PASS=optional
     export CHECKOUT=optional
18
     # Self-awareness
     selfawareness = {}
     until [[ selfawareness >= adequate ]]; do
         selfawareness += `checkin --solo --any-emotion-word`
23
         selfawareness += `checkin --solo --primary-emotions`
         selfawareness += `checkin --together --primary-emotions`
                                                                          MO
         selfawareness += `personalalignment --solo --any-want`
         selfawareness += `personalalignment --solo --virtues`
28
     done
29
     # Connection
     connection = {}
     until [[ connection >= adequate ]]; do
         connection += `personalalignment --with-investigate --together`
     done
34
35
     # Productivity
     # Now that you have the foundation of a great team, try tools like
     # Scrum and Open Space.
     # Use protocols like Decider and Perfection Game to amplify team's
     # efficiency and productivity.
42
43
     # Error handling
     if [[ `protocol-violation` || `corecommitments` == broken ]]; then
         protocolcheck
```





### Productivity

- Why: Align together, deliver great product, achieve great results
- How
  - V Decider (kspr.co/decider)
  - V Resolution (kspr.co/resolution)
  - ✓ Perfection Game (kspr.co/pgame)



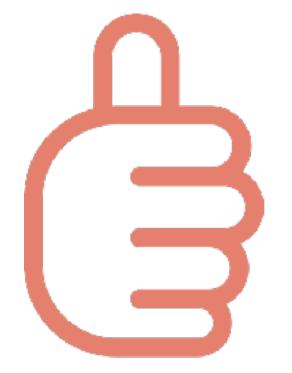






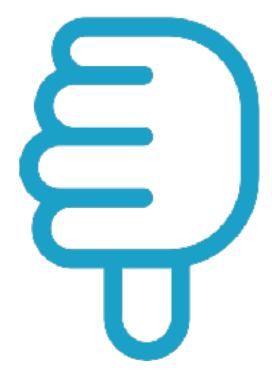


#### Decider Protocol



- ✓ I propose \_\_\_\_\_\_\_\_. 1-2-3
- ✓ Thumb-up: Yes, absolutely!
- VFlat hand: I support the team's decision
- Thumb-down: No, and I have an easy way to improve your proposal.







#### Decider in Slack



#### richard Today at 9:28 PM

I propose that we spend the weekend pairprogramming the first iteration of our MVP. 1-2-3

To vote, add a reaction to this message:

- for Yes, I support this proposal
- b for I support the team's decision
- for No, I do not support this proposal (and add your Resolution idea in a response thread)

Voting ends on Friday at noon Boston time.







2 replies



#### Josh Grob 3 minutes ago

I am so close to being in. To get me in would like to see time a window set for each day so I can plan my weekend. Eg. Sat 10am-12pm EST, Sun 9-11am EST







## Error Handling

- ✓ Why: Ensure we are maintaining freedom, self-awareness, connection, and productivity
- How
  - Protocol Check (kspr.co/pcheck)



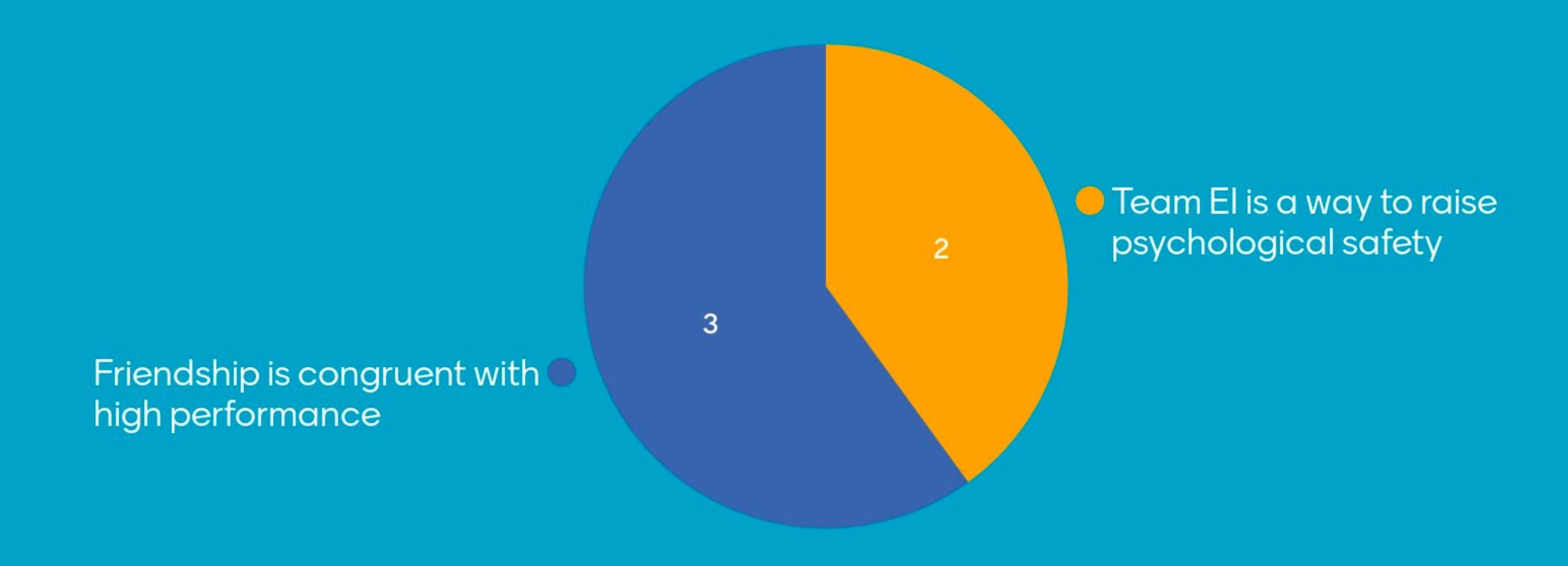








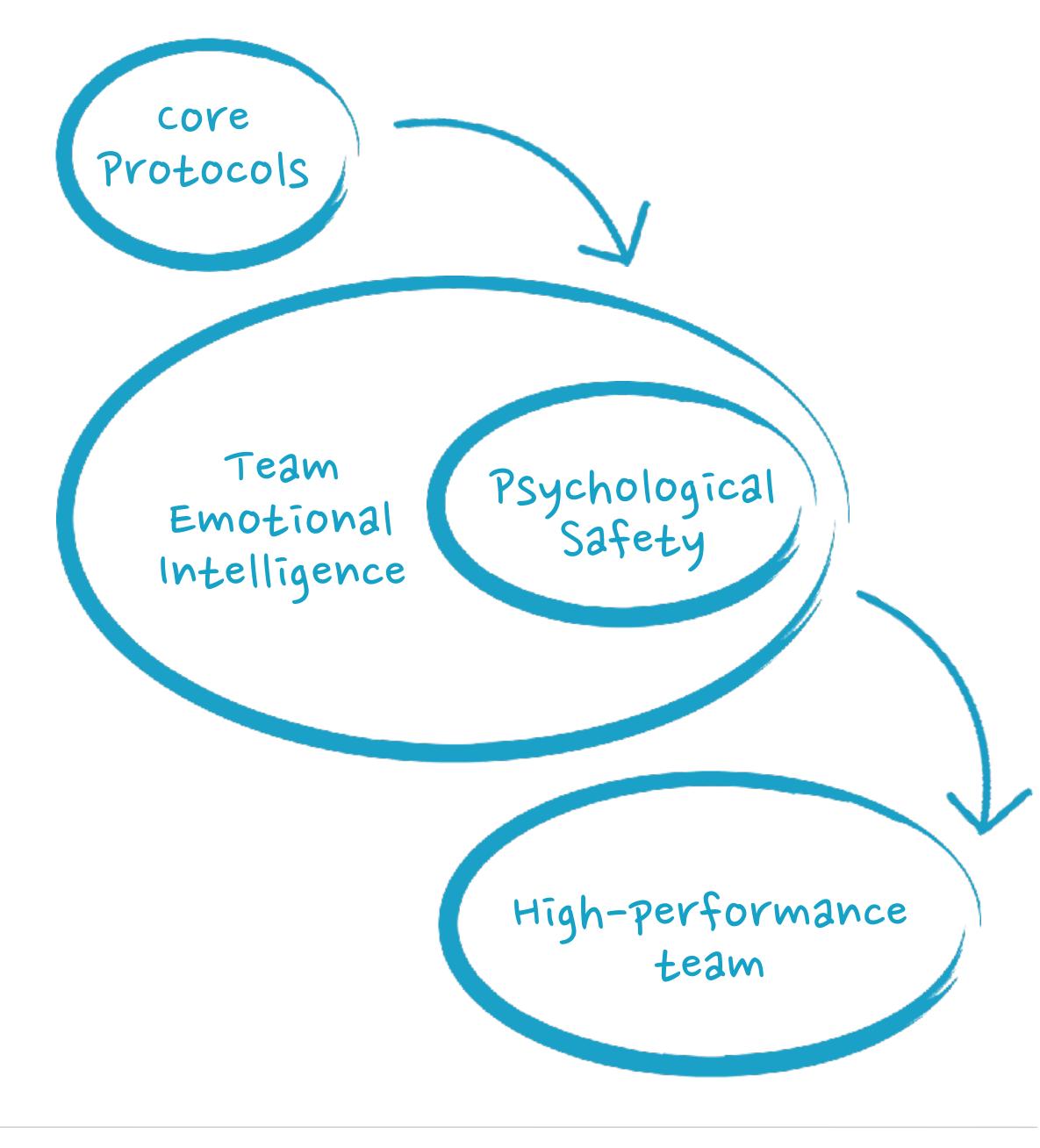
### What is your key take-away?





### Key take-aways

- The attributes and behaviors of highperformance teams are known and learnable.
- ✓ Core Protocols → team emotional intelligence →
  - psychological safety →
  - high-performance team
- Continuous teaming:
  - Turn up the good!
  - Team building is good.
  - Use Core Protocols to do team building all the time.







### Science & Research

Practical Skills

High-Performance for Your Teams

# You can have highperformance teams!

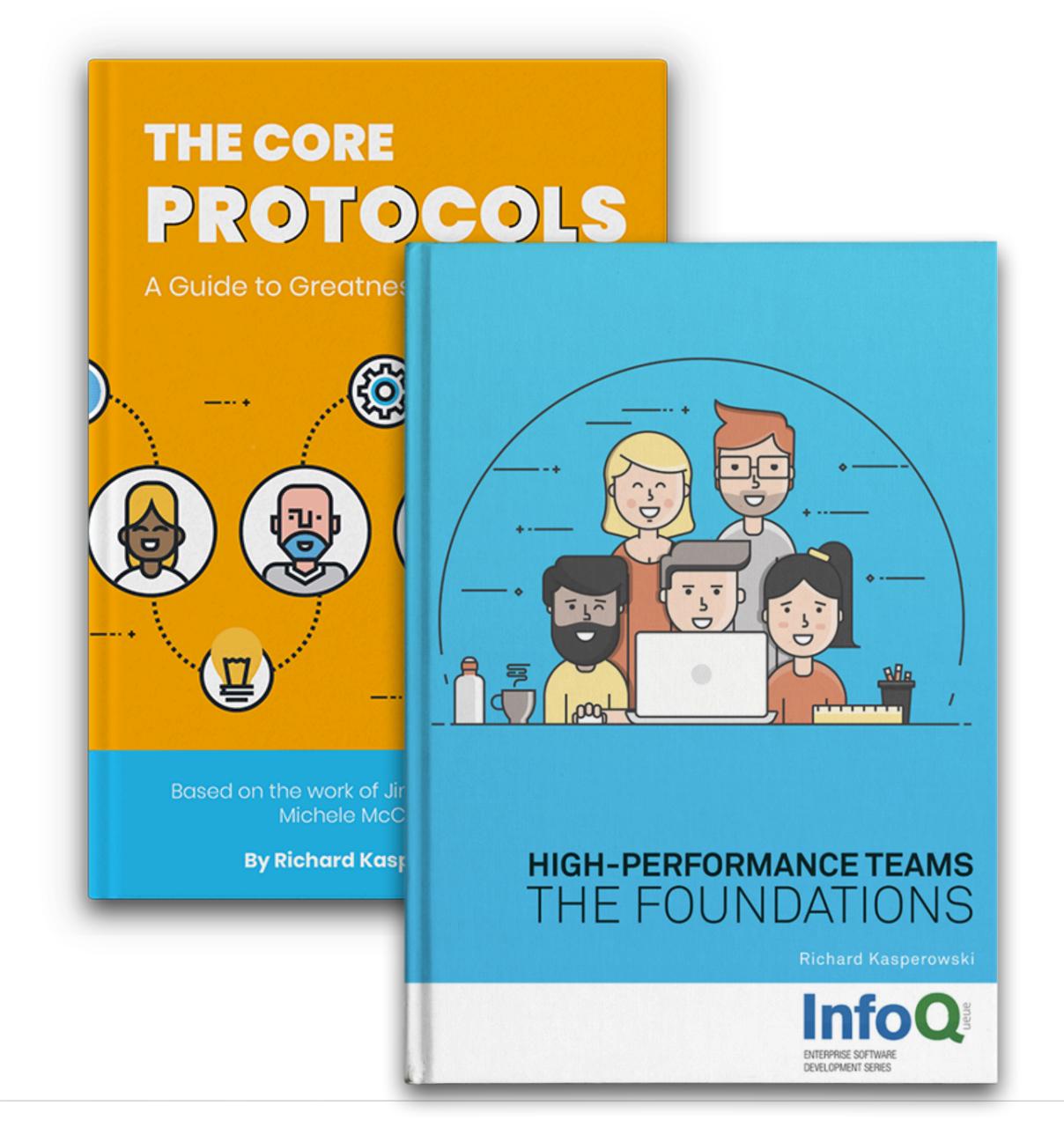
Here's how ...





#### To Learn More

- Visit kasperowski.com
- Ask Richard for help
- Visit thecoreprotocols.org









## More learning and events

#### Want to learn and embody these behaviors?

- · kasperowski.com
- · Respond on feedback form to stay informed

#### Some of Richard's upcoming classes and events - all online:

- · Nov 18 Office Hours (every Wednesday)
- · Nov 20 WEtalk Wicked Problems
- · Dec 1 Product Inception Canvas
- · Dec 3 Agile Dojo (first Thursday of every month)

··· or book a private class for your organization.









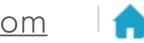
Book a class for your teams

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Will you help me make this presentation the best it can be?

Perfection Game







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